



Recent Assignments: John Graham, Patterson Creek Consulting

Evaluation of the Intervention Policy of Indian and Northern Affairs Canada (January – September 2010)

Under the auspices of the Institute On Governance, led an evaluation of INAC's Intervention Policy, which is directed at First Nations experiencing financial difficulty. The evaluation included an extensive literature search, a focus group of experts, over 20 case studies, a numerical analysis of factors that might lead to financial difficulties, interviews of First Nation leaders and officials, interviews of government officials in several departments and field visits to various regions.

Strategic Planning Workshops for the Board of Help Lesotho (March 2010 and May 2011)

Helped design and facilitate two workshops for an Ottawa-based charity, Help Lesotho. The workshops focused on a number of significant strategic issues facing the organization. Among other things each workshop produced an Action Plan.

Governance Workshop for the National Inuit Youth Council (August 2010)

Designed and facilitated a half day workshop for the Council, covering a variety of topics including the principles of good governance in an Aboriginal context, the characteristics of high performing boards, the importance of policy and model board governance policies and tools. The workshop concluded with the development of an Action Plan.

Inuit Access to Governance Capacity Funding (July-October 2010)

Led a research study of governance capacity building programs and the extent to which various Inuit organizations access them. The study involved a survey of self-government and claims agreements, a literature search and extensive interviews of Inuit and government officials.

Current State Assessment of the Registry of the Métis Nation of Ontario (November 2010 to March 2011)

Led a study of the current state of the MNO's Registry. The final report included a series of recommendations on how the Registry might be improved to better meet the needs of the MNO and its citizens.

Presentation to an Executive Development Cohort at the Centre for Public Management and Policy at the University of Ottawa (December 2010)

Gave a presentation which centred on the widening gap in community well-being between First Nation communities and those in the rest of Canada. In particular the presentation focused on the evidence that the First Nation governance system is a drag on closing this gap.

Follow-up Study to the Current State Assessment of the MNO Registry (January – March 2011)

Researched and made recommendations on an Appeals Mechanism for the MNO Registry and on the application of federal legislation relating to the protection of personal information held by the Registry.

Governance and Strategic Planning Workshop – Congress of Aboriginal Peoples (December 2010 to February 2011)

Designed and facilitated a workshop that focused on two related topics: governance of the CAP board and the development of a draft strategic plan for CAP. Specific outputs of the workshop included an Action Plan and a draft strategic plan.

Governance Workshop for the Moose Cree First Nation (January 2011)

Designed and facilitated a two day governance workshop for some 25 participants of the Moose Cree First Nation including Chief and Council and senior staff. Topics including characteristics of high performing Councils, the importance of policy, draft model policies, and governance tools. The workshop resulted in a number of draft policies and an Action Plan for moving forward.

Membership Workshop – Congress of Aboriginal Peoples (January to February 2011)

Designed and facilitated a workshop for participants from six CAP affiliates on membership and related registry issues. Among other things, the workshop resulted in action plans for each of the six affiliate members.

Building Productive Relationships with Aboriginal Peoples (January to March 2011)

In partnership with Anne Noonan and Associates, facilitated two workshops for some 40 officials from Statistics Canada on how to build more productive relationships with Aboriginal peoples. Topics covered in the two day workshops included: who are Aboriginal Peoples, a brief history of the relationship, governance challenges facing Aboriginal governments and organizations, Métis perspectives on the current relationship, protocols in working with Aboriginal organizations and governments, consulting Aboriginal peoples, and a panel discussion with Inuit and First Nation individuals. An Elder provided an opening and closing prayer.

Presentation to the Canadian Senate Standing Committee on Aboriginal Peoples (March 2011)

Made a presentation to the Standing Committee on Bill S-11, Safe Drinking Water for First Nations Act. Among other things the presentation highlighted how the government might

wish to proceed in developing regulations in partnership with First Nation organizations, should the Act be passed.

“What We Heard” Report for the Métis Nation of Ontario (March 2011)

Assisted in the preparation of a summary report of the 27 consultation sessions conducted by the MNO over the fall and winter of 2010-11 on the MNO Registry and related identity issues.

Workshop for the Americas Program of Oxfam Canada (April 2011)

Designed and facilitated a workshop for the Americas Program of the Oxfam Canada, focusing on the needed changes within the organization to better manage increasing workloads.

Workshop on Regulating Drinking Water and Waste Water: Mohawks of Akwesasne (June – September 2011)

Contracted by the Mohawk Council of Akwesasne to help design and facilitate a workshop on the development of a system for regulating potable water and waste water

Workshop On Board Governance In an Inuit Context (October - November 2011)

Contracted by the Inuit Tapiriit Kanatami to design and conduct a board governance workshop for the National Inuit Youth Council, a workshop that focused primarily on the importance of policy as a board governance tool.

Governance Review of the Strategic Partnerships Initiative (October 2011 –March 2012)

Contracted by Aboriginal Affairs and Northern Development Canada to conduct a review of the governance structures and processes of a new horizontal program, the Strategic Partnerships Initiative (SPI), which is part of the government’s recently announced Federal Framework For Aboriginal Economic Development. One of the principal objectives of SPI is to promote partnerships among federal government entities and with Aboriginal organizations and other levels of government.

Governance Workshop for the Daylu Dena (November 2011– January 2012)

Contracted to design and deliver a governance workshop for the Daylu Dena Council in northern British Columbia, the objective of which is to produce a plan for improving the community’s governance. A secondary objective is to test a new approach for involving Daylu Dena citizens in the development of this plan.

International Literature Review of Labour Mobility (January 2012 – March 2012)

On behalf of Aboriginal Affairs and Northern Development Canada, conducted a review in collaboration with Manolo Abella of the international literature on labour mobility, a review which proposed possible research projects for the department related to the mobility of First Nation residents.

Deputy Chief Electoral Officer for the Metis Nation of Ontario (January 2012 – October 2012) In collaboration with the Chief Electoral Officer organized and ran the provincial-wide MNO election for members of the Provisional Council of the Metis Nation of Ontario.

Strategic Planning for the Kaska Tribal Council (March 2012) Designed and facilitated a workshop for members of the Kaska Tribal council, the aim of which was to produce a three year strategic plan for the Tribal Council.

Canadian Economics Society Meeting (June 2012) Spoke in Calgary at the annual meeting of the Canadian Economics Society on First Nation governance issues.

Orientation Workshop for Chief and Council of the Moose Cree First Nation (August 2012) Designed and facilitated an orientation workshop for the newly elected Chief and Council and senior staff of the Moose Cree First Nation.

C.D. Howe's Conference on the Accountability of First Nations Governments (October 2012) Was part of a three person panel at this Conference in Toronto focusing on policy proposals for improving the current set of accountability relationships involving First Nations

Winding Up an Aboriginal Organization (June 2012 – October 2012) Contracted by the Aboriginal Healing Foundation to prepare a research paper on winding up an Aboriginal organization, based on the experiences of four organizations: Aboriginal Healing Foundation; National Centre for First Nation Governance; National Aboriginal Health Organization; and First Nations Statistical Institute.

Presentation to the Standing Committee on Aboriginal Affairs and Northern Development (October 2012) Made a presentation to the House of Commons Standing Committee on Bill C-27, the aim of which was to enhance transparency of First Nation governments.

Annual Conference of the Trudeau Foundation (November 2012) Was a principal speaker at one of the dialogue sessions of the conference, a session which focused on First Nation governance issues.